

JONATHAN M. FISHER | CONSTRUCTION MANAGEMENT FINAL PRESENTATION APRIL 11, 2010 DR. LEICHT - ADVISOR



WESTINGHOUSE BUILDING 4 Cranberry, PA

JONATHAN FISHER | CONSTRUCTION MANAGEMENT



Presentation Outline

- I. Project Overview
- II. Introduction to Analyses
- III. Analysis I: Short Interval Production Scheduling
- IV. Analysis II: Rooftop Photovoltaic Array
 - Electrical Breadth
- V. Analysis III: Lightweight Precast Facade
- Structural Breadth VI. Recommendations VII. Acknowledgements VIII.Questions



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Project Overview

Location

- Cranberry, PA
- •Owner
 - The Ferchill Group
- Tenant

 - 500 employees
- General Contractor

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Cranberry Woods Complex

Westinghouse Electric Company

Turner Construction Company



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Project Overview

- Occupancy Type Office
- ■Size
- 121,000 square feet Number of Stories 3 total stories Construction Dates Building Cost \$18 million Delivery Method Design-Bid-Build

WESTINGHOUSE BUILDING 4 FINAL PRESENTATION | APRIL 11, 2010 Cranberry, PA The Ferchi <u>Own</u> Lump Sum LLI Engineering Westingh Electric Co Architect and Engineer Tenar A Joint Venture December 2009 – September 2010 IKM Incorporated Architect and Engineer

ll Group er	GMP		
i <u>ouse</u> mpany nt		<u>Turner</u> <u>Gener</u>	r Construction ral Contractor
			Lump Sum
		<u>Subc</u> <u>Subc</u>	contractors

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Introduction to Analyses

Analysis I: Short Interval Production Scheduling
 Quantities, Durations, Cost

Analysis II: Rooftop Photovoltaic Array
Benefits to Westinghouse, Elec. Calcs., Payback Period

Analysis III: Lightweight Precast Panels
 Structural Analysis, Durations, Costs

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Problem Statement: • 2 weeks lost due to documentation issues Westinghouse occupancy ASAP

•Goal:

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Analysis I: Short Interval Production Scheduling

Recover 2 weeks in overall project duration

Distinguish Between Standard SIPs and Parade of Trades

Standard SIPs Schedule Standard SIPs schedules generally involve one specific trade.

Parade of Trades

- Involves multiple trades
- Requires precise coordination between trades

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Current Project Schedule

- •February 2010 September 2010 ■26 Week Duration
- First Ductwork, Finish Flooring
- Exterior drywall is dependent on acceleration of metals and glazing Involves the following finish trades:
 - Ductwork
 - Framing
 - Sprinkler branches
 - Elect. Plumb. Rough-ins
 - Drywall

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- Ceiling
- Sprinkler Heads
- Painting
- Lighting
- Flooring



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Determining Zones

- Similar Spaces
- Varying Spaces

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Floors were broken up into 4 zones 2nd floor was chosen for analysis 4 zones on all 3 floors for 12 total zones

Meeting rooms, open office space

Bathrooms, mechanical room, electrical room



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Calculate Quantities, Manpower, and Durations

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Zone 1 on Floor 2 was taken as standard Quantities determined from building drawings

• Manpower and crew size was determined using RS Means Crews were multiplied to meet necessary durations

• Durations were determined using the original schedule and RS Means Original durations were divided by 12 zones

Matrix durations were kept to 5 day intervals • Extra time allowed for inspections or zone variation

Material Takeoff for 1 Section								
Material	Material Description	Quantity	Units	Crew	Dainly Output	Crew Mult.	Total Duration	Matrix Duration
5/8" GWB	4'X8'X5/8" Gypsum Wall Board	5,133	sqft	6	360 sqft	2	7.1 days	10 days
Ductwork	Varying Sizes	727	LF	3	55 LF	3	3.8 days	5 days
Spinkler Branches	Branches	699	LF	2	53 LF	3	4.4 days	5 days
Sprinkler Heads	Concealed Overhead Sprinklers	57	Sprinklers	4	16 Sprin. Heads	1	3.6 days	5 days
Interior Framing	3 5/8" metal studs at 16"O.C.	336	LF	2	66 LF	1	5 days	5 days
Plumbing electrical rough in	Complete Necesssary Rough- ins	688	LF	4	70 LF	2	4.5 days	5 days
Ceilings	2'X4' Accoustic Ceiling Tiles	10,008	sqft	1	380 sqft	6	4.4 days	5 days
Painting	PPG 'Heavy Cream 314-2' Eggshell Finish	5,133	sqft	1	2750 sqft	1	1.9 days	4 days
Lighting	Direct/Indirect Pendant Lighting	146	Lights	1	5 lights	6	4.9 days	5 days
Flooring	Mohawk Commercial Floor tiles	10,008	sqft	1	720 sqft	3	4.6 days	5 days

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Create SIPs Matrix

- Durations taken from takeoff chart
- SIPs schedule key created
- Comparison with original schedule (bottom chart)
- Schedule savings
 - 3 weeks saved on the finish schedule Finishes are on the critical path Overall schedule reduced by 3 weeks

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	SIPS Schedule Key				
Order	Color	Activity			
1		Ductwork			
2		Interior Framing			
3		Sprinkler Branches			
4		Elec. & Plumbing Rough In			
5		Drywall			
6		Ceilings			
7		Sprinkler Heads			
8		Painting			
9		Lighting			
10		Flooring			
11		Unforeseen Delays			



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Conclusions

- General Conditions savings of \$78,000
- 3 weeks of schedule savings
- Early move in for Westinghouse
- Added time on site for individual trades
- Small projects are not as good for SIPs schedules

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SI	nort Interval	Producti
Results of using SIPS schedule	Entity Effected	
Decrease the finish schedule by 3 weeks	Turner Construction	Turner can s from the away some they w
Decrease overall project by 3 weeks	Westinghouse	Westing building 3 w
Stretch out individual trades	Subcontractors	By using a longer tha come by t
Predictability of SIPS schedule	All	SIPS sched exactly wh same token manager to customer is

tion Schedule Results

Effect

subtract 3 weeks of general conditions costs (around \$78,000) e project cost and report that as extra profit. This also takes ne of the fear of incurring liquidated damages from Tuner as will have 3 extra weeks to deal with any short-comings.

ghouse will be able to move its employees into their new weeks earlier. This will save them \$5,000 days in rent and be much more convenient for the employees

a SIPS schedule some of the contractors will be on this job an originally planned. In tough times when work is hard to this is seen as a good thing to hard working subcontractors.

dule make a job very predictable. The subcontractors know where in the building they will be working and when. By the n this also makes the subcontractors very easy for the project to find should the need to meet with them arise. And for the s provides a very confident look into when the project will be completed.

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Analysis II: Rooftop Photovoltaic Array

Problem Statement:

•Goal:

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Westinghouse promotes itself as a "green" company

Prove monetary benefits for Westinghouse Prove non-monetary benefits for Westinghouse

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WESTINGHOUSE BUILDING 4 FINAL PRESENTATION | APRIL 11, 2010 Cranberry, PA Solar Panel Research Design Parameters for PV Array 230W/235W/240W/245W/250W/255W Monocrystaline Panels were chosen MECHANICAL DRAWINGS MECHANICAL SPECIFICATION Monocrystalline 125×125 mm (5 inches) Cell Type More Expensive **Parameters for PV Design** B=1088mm Number of cells 96 (8×12) ■ 14% - 17% efficient Cranberry, PA Location 1581×1068×50mm Dimensions (A×B×C) 40.7° N Latitude Weight 20kg **Directly South Roof Orientation** Topray Solar panel selected Front Glass 3.2 mm Low Iron tempered glass Available Roof Space 12,000 sqft Anodized aluminum alloy Frame Roof Pitch Flat IP 65, with bypass diodes Junction Box 4.4 kWh/m^2/day Solar Hours Renhe (compatible with MC4) Connector Wind Conditions Mild Renhe, ±length 1000mm, 4.0mm² Output Cables 20 psf Snow Loads



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Solar Study

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Google Sketchup used to conduct solar study 8AM December 21





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Panel Layout

Max amperage Max Voltage Max Panels



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Payback Period

Initial Cost = \$834,000

Final Earnings = \$218,000

•Up front funding

- Federal 30%
- State 6%

II yr payback

WESTINGHOUSE BUILDING 4 FINAL PRESENTATION | APRIL 11, 2010 Cranberry, PA **PV Array Payback Period** System Cost to Date Study of PV array output over the 25 year warrantee Years 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 \$300,000.00 \$100,000.00 -\$100,000.00 -\$300,000.00 -\$500,000.00 Utility - \$300/MW for 10 years -\$700,000.00 -\$900,000.00



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System Tie-In

WESTINGHOUSE BUILDING 4 Cranberry, PA Utility Interactive Inverter System 20 panels per inverter = 22 inverters total Inverters will be housed in the 3rd floor electrical room • Array will tie into the 3rd floor main bus



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Conc	lusions

- **\$218,000 of revenue**
- High up front cost

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Westinghouse employees thought highly of PV proposal

Funding is constantly changing

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Analysis III: Use of Lightweight Precast Panels

Problem Statement:

•Goal:

- Decrease façade cost

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Initial façade deemed too plain Penetrations through vapor barrier to add aluminum strips

Decrease façade schedule duration Eliminate aluminum accent complications

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Determining Panel Layout and Sizing

- 3 bands of brick masonry

Precast Panels					
	Length (ft)	Height (ft)	Quantity of Panels	Total (sqft)	
Ten Dand	25.9	4.8	8	995	
тор вапо	24	4.8	28	3,226	
Middle	25.9	7.4	8	1,533	
Band	24	7.4	28	4,973	
Bottom	25.9	6.1	8	1,264	
Band	24	6.1	28	4,099	
	Grand Total		108	16,089	

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Each band is a different height Corner panels need to be wider than the others Panel size and quantity were determined



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- W24 X 55 outer spandrel beam Each band is a different height
- L 7 X 4 X 3/8" support bracket 8" of total space
- 6" structural steel studs for lateral support

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Analysis of Current Structural System

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SlenderWall System

- $\frac{1}{2}$ face brick
- 2" concrete backing
- •6" galvanized steel studs

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Pivoting steel stud connects the concrete to the 2 x 6 •Allows for shifting in the differing façade materials

Connections spaced at 24" O.C. both vertically and horizontally







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Weight comparison

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- Original brick masonry is 42 pounds per square foot
- Chosen SlenderWall system is 30 pounds per square foot
- Precast is 193,000 pounds lighter overall

	Weight Comparison						
	Quantituat Danala	Masonry Unit Weight	Total Masonry Weight	Precast Unit Weight	Precast Panel Weight	Total Precast Weight	
	Quantity of Panels	(lb/sqft)	(lbs)	(lb/sqft)	(lbs)	(lbs)	
Ton Pand	8	42	41,772	30	3,730	29,837	
тор вани	28	42	135,475	30	3,456	96,768	
Middle	8	42	64,398	30	5,750	45,998	
Band	28	42	208,858	30	5,328	149,184	
Bottom	8	42	53,085	30	4,740	37,918	
Band	28	42	172,166	30	4,392	122,976	
Total	108	42	675,753	30	482,681	482,681	

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RISA Structural Analysis of Existing Brick Masonry

• .355 kips per foot for glass storefront and precast system

• Max moment = 346 k-ft

Verified Hand Calculations

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• Max deflection = .934 inches

RISA Structural Analysis of Precast System

• .265 kips per foot for glass storefront and precast system

• Max moment = 339 k-ft Max deflection = .917 inches

Verified Hand Calculations

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Cost Comparison

- Total Savings = \$84,000

	Cost Comparison					
	Quantityof Panels	Masonry Unit Cost (\$/sqft)	Masonry Total Cost	Precast Unit Cost (\$/sqft)	Precast Total Cost	Cost Savings
Ton Pand	8	\$47.24	\$46,979.22	\$42.00	\$41,771.52	\$5,207.70
тор вани	28	\$47.24	\$152,365.04	\$42.00	\$135,475.20	\$16,889.84
Middle	8	\$47.24	\$72,426.30	\$42.00	\$64,397.76	\$8,028.54
Band	28	\$47.24	\$234,896.11	\$42.00	\$208,857.60	\$26,038.51
Bottom	8	\$47.24	\$59,702.76	\$42.00	\$53,084.64	\$6,618.12
Band	28	\$47.24	\$193,630.57	\$42.00	\$172,166.40	\$21,464.17
Total	108	\$47.24	\$760,000.00	\$42.00	\$675,753.12	\$84,246.88

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Precast Cost = \$42.00/sqft Brick Masonry = \$47.24/sqft

Duration Comparison

• 22 days saved using precast system Overall project schedule would not change

	Duration Comparison					
	Quantity of Danols	Masonry Duration	Precast Duration	Schedule Reduction		
	Qualitity of Pallers	(days)	(days)	(days)		
Ton Band	8	2	1	1		
торвани	28	7	4	4		
Middle	8	3	1	2		
Band	28	11	4	7		
Bottom	8	3	1	2		
Band	28	9	4	5		
Total	108	35	14	22		

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Conclusions
\$84,000 saved
 Façade duration

.017" less deflection in spandrel beam

Beam moment reduced by 7 k-ft

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on reduced by 22 days

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Recommendations

- Analysis I SIPs schedule RECOMMENDED
- Analysis II Rooftop PV array RECOMMENDED
- Analysis III Lightweight Precast Façade RECOMMENDED

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- Turner Construction •Mr. Mike Weniger

Westinghouse Electric Mr. Tim Nowicki ■Mr. Phil Grecco •Ms. Stephanie Smith Mr. Dave Parente

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Shockey Precast Concrete Mr. Bill Woody

Solar Panel Industries Mr. Bob Stoehr

Penn State Students Tom Horensky Carl Hubbin

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QUESTIONS?

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Building Usage

 Office Bldg usage Bldg sqft.

Ventilation usage = 500kW Panel Output = 405 kW

PV array will cover the majority of the ventilation load on the building

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To compare panel output to building consumption

.0517 k Wh/sqft/day * 121,000 sqft

6,300 kWh/day

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Site Electricity Use in Office Buildings





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RISA Structural Analysis of Existing System

- Reduced live load = 79.13 psf Dead Load

- Max moment = 346 k-ft

Verified Hand Calculations

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 $= 68 \, \mathrm{psf}$

• Wu = 1.2(68) + 1.6(79.13) = 208.2 psf• Pu = 208.2/1000 * (8 * 48/2) = 40 kips per floor beam • .355 kips per foot for glass storefront and brick masonry

• Max deflection = .934 inches

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Deflection Checks

•
$$\Delta_{\text{TL}} = (24' * 12)/240 = 1.2"$$

• $\Delta_{\text{LL}} = (24' 8 12)/360 = .8"$



OK

No

	Member Label	Sec	Axial[k]	Shear[k]	Moment[k-ft]
1	M1	1	0	44.26	0
2		2	0	42.13	259.17
3		3	0	0	345.56
4		4	0	-42.13	259.17
5		5	0	-44.26	0
>>	*****	www.www			min and a second